

Appointment

From: Casella, Curtis [/O=BAIN/OU=EXCHNEWYORK/CN=RECIPIENTS/CN=12CAS]
Sent: 10/3/2013 8:17:53 AM
To: Massone, Vittorio [vittorio.massone@bain.com]; Johannesburg, Kopano [smallboardroom.johannesburg@bain.com]; duma@icon.co.za; patrick.monyeki@rangenet.co.za; hlekanius@yahoo.com; mandla@kanozulu.co.za
Subject: Meeting with Duma - Kopano
Location: Bain Offices - Kopano
Start: 10/4/2013 1:30:00 PM
End: 10/4/2013 3:30:00 PM
Show Time As: Busy
Required Attendees: Johannesburg, Kopano; duma@icon.co.za; patrick.monyeki@rangenet.co.za; hlekanius@yahoo.com; mandla@kanozulu.co.za

Message

From: Massone, Vittorio [/o=Bain/ou=exchGLOBALSERVICES/cn=Recipients/cn=09VMA]
on behalf of Massone, Vittorio [/o=bain/ou=exchglobalservices/cn=recipients/cn=09vma]
Sent: 4/4/2014 7:40:58 AM
To: Franzen, Fabrice [fabrice.franzen@bain.com]
Subject: RE:

Be ready for SARS!!!! Tom passes by for a coffee next Friday morning, if you want to say hi to him

-----Original Message-----

From: Franzen, Fabrice
Sent: Friday, April 04, 2014 9:38 AM
To: Massone, Vittorio
Subject: RE:

Congrats!

-----Original Message-----

From: Massone, Vittorio
Sent: Friday, April 04, 2014 9:37 AM
To: Franzen, Fabrice
Subject: Re:

Thank you Fabrice, it went very well

- Sars is aa go, right after the elections
- central procurement agency: he loves it, wants an implementation plan
- wants to accelerate Phoenix
- asked us to organize a workshop with the new cabinet of ministries after the elections (sort of new strategy by sector + RDO/mobilization)

So I'd say very well..

I'll update the team on next call

Thank you
V

----- Original Message -----

From: Franzen, Fabrice
Sent: Friday, April 04, 2014 08:08 AM GMT Standard Time
To: Massone, Vittorio
Subject:

Ciao - just wanted to check how your "big meeting" went yesterday.
Take care

Message

From: Beaumont, John [/O=BAIN/OU=EXCHLONDON/CN=RECIPIENTS/CN=03JBM]
Sent: 8/28/2014 6:48:33 AM
To: Timpano, Stephane [stephane.timpano@bain.com]; Massone, Vittorio [vittorio.massone@bain.com]
CC: Franzen, Fabrice [fabrice.franzen@bain.com]
Subject: RE:

I would imagine Alexis would be the Manager.

Question for you Vittorio is Partner team and specifically do you want Neville to play OVP role

-----Original Message-----

From: Timpano, Stephane
Sent: Thursday, August 28, 2014 8:41 AM
To: Massone, Vittorio; Beaumont, John
Cc: Franzen, Fabrice
Subject: RE:

Vittorio,
that's a great news.

The last thinking was to start with 1 team (M+4 to +6), for 3 months to do fundamentally 2 things:

- 1) run a full operational / strategic assessment of SARS
assist Tom in starting properly his new role (direct "CEO" support work)

We will be then able, based on the operational / strategic assessment, to build up the platform for a broader SARS transformational program (6-12 months plan)

Let's discuss team face to face later

stephane

-----Original Message-----

From: Massone, Vittorio
Sent: Thursday, August 28, 2014 8:04 AM
To: Beaumont, John
Cc: Franzen, Fabrice; Timpano, Stephane
Subject:

Guys,

Just had a call and heard that the Sars announcement should happen tomorrow or monday

Meeting later in the office, to discuss also procurement process

Fabrice/Stephane, how many teams did we say? Can we please think about Managers, with and without Galactica? I guess we should have a few weeks to ramp up (procurement process) but we'll need to have a first contingent to start working asap..

Thank you
Vittorio

Message

From: Franzen, Fabrice [/O=BAIN/OU=EXCHPARIS/CN=RECIPIENTS/CN=06FFR]
Sent: 12/3/2014 6:32:48 AM
To: Massone, Vittorio [/O=BAIN/OU=EXCHGLOBALESERVICES/cn=Recipients/cn=09VMA]
Subject: RE: Alert: SARS

I agree.....

From: Massone, Vittorio
Sent: Wednesday, December 03, 2014 8:23 AM
To: Franzen, Fabrice
Subject: Re: Alert: SARS

Now I'm scared by Tom.. This guy was supposed to be untouchable and it took Tom just a few weeks to make him resign.. Scary..

From: Franzen, Fabrice
Sent: Wednesday, December 03, 2014 06:11 AM GMT Standard Time
To: Massone, Vittorio
Subject: FW: Alert: SARS

Goodbye Barry Hore...

From: emailednews@email.global.factiva.com [<mailto:emailednews@email.global.factiva.com>]
Sent: Wednesday, December 03, 2014 8:01 AM
To: Franzen, Fabrice
Subject: Alert: SARS

 DOW JONES FACTIVA ALERTS

Scheduled Alert

Alert: SARS

News24.com | R3m worth of counterfeit goods seized

News24, Tuesday 02 December 2014, 15:46 GMT, 195 Words, © 2014
(Document WC92389020141202eac2002e8)

Johannesburg - Police last week seized counterfeit goods valued at around R3m and illicit cigarettes worth about R470 000, Western Cape police said on Tuesday

Message

From: Sipho Maseko (SN) [MasekoSN@telkom.co.za]
Sent: 12/6/2014 2:20:43 PM
To: Massone, Vittorio [/O=BAIN/OU=EXCHGLOBALSERVICES/cn=Recipients/cn=09VMA]
Subject: RE: Re:

Vittorio
Indeed let's try to meet before you leave
Its bene a rocky week
Sipho

-----Original Message-----
From: Massone, Vittorio [mailto:Vittorio.Massone@Bain.com]
Sent: 05 December 2014 03:21 PM
To: Sipho Maseko (SN)
Subject: Re:

Hi Sipho,

Sorry to hear that - they told me you had to move the meeting with Anamaria. Hope you get better soon

Ian told me exactly the same thing and I called back the COO who was very tranquil and said they have had confirmation from Treasury.

So I closed the loop with Ian anyway. Let's see what happens, clearly they know they need to check

Brian told us there's a strategy session (I believe on Enterprise), so the guys are going to send you during the weekend a few pages that might be helpful for you

We are also finalizing with Izaak the "high-ground" presentation for the meeting with the Min on tuesday

Shall I see you soon? I'm leaving for holidays next sunday..

Best,
Vittorio

----- Original Message -----
From: Sipho Maseko (SN) [mailto:MasekoSN@telkom.co.za]
Sent: Friday, December 05, 2014 01:14 PM GMT Standard Time
To: Massone, Vittorio
Subject: RE:

Hi Vittorio
I'm not too bad - just a bad flight from the US It appears that the specific provision does not apply with us - We are also listed and some aspects of PFMA don't apply or bind us I will call SARS Sipho

-----Original Message-----
From: Massone, Vittorio [mailto:Vittorio.Massone@Bain.com]
Sent: 04 December 2014 07:50 PM
To: Sipho Maseko (SN)
Subject:

Hi Sipho,

I believe you are croI hope your trip has gone well, am sure we'll see the results on the stock price monday morning..

I received a call from SARS (the acting COO) who told me that they would like to use Telkom's contract to give a mandate to Bain - apparently law (or practice) says that they can piggyback another SOE. This will enable an immediate start avoiding long and complicated tender processes

I hope that's ok with you, I gave them Ian's contacts as they want to contact Telkom tomorrow morning

Thank you!

Best,
Vittorio